

483 Green Lanes  
London  
N13 4BS

6 July 2007

Richard Bowker  
Chief Executive  
National Express Group  
Ensign Court, 4 Vicarage Road  
Edgbaston  
Birmingham  
B15 3ES

Dear Richard Bowker

Congratulations. You're the number one national coach network. And rightly so. My layabout teenage son Wayne is a regular user of your coaches ever since he lost his driving licence for dangerous driving. He's the one who is always asleep when your coach pulls into Victoria. So I know you provide comfortable seats!

Why I'm writing is because of this fuss in the news about climate change. Now I'm no scientist but I don't believe a word of it. Everyone knows that the earth gets colder and then hotter. One year it will be an Ice Age. Another year it will be a meteorite wiping out the dinosaurs. So why don't the politicians accept it? They want us to pay to offset emissions? Salve their conscience more like. Instead I'll spend the money on a holiday for the wife, a knife for my son, and some jewellery for my secretary.

I'm like you. As a successful businessman in the world of IT I've done my share of mergers and efficiencies, and dealt with the workers who have needed to move on in the name of progress and the common interest of the shareholders. So you'll understand me when I say that I don't like governments, bandwagons, and interference. I don't want my own personal fleet of cars to pay road charges, higher taxes or more expensive fuel all in the name of "climate change". And I'm sure you don't want this either. Because that means higher prices, fewer passengers, smaller profits, and no bonus.

In the face of this onslaught I'd like to know how you intend to remain as the number one national coach network while offering a resting place for my son and many like him.

Good luck to you and your fine company.

Yours sincerely

Peter Shullot